117 Hospital Road, Devens, MA 01434, USA

November 4, 2025

Neil Angus Devens Enterprise Commission 33 Andrews Parkway Devens MA 01434

RE: CFS4, FliBe Thermal Loop Construction Phasing and Coordination

Mr. Angus,

We are reaching out to inform the Devens Enterprise Commission of our intent to mutually coordinate logistics and construction parking with our landlord, neighbor and partner, Pivotal Manufacturing Partners.

As the owner of the "CFS4/FTL" project, Commonwealth Fusion Systems will coordinate with Pivotal Manufacturing Partners upcoming "CFS3" project which will be permitted and constructed independently of this project. However, the development and land design of these projects are closely unified. Agreements are in place between Commonwealth Fusion Systems and Pivotal Manufacturing Partners that will allow Pivotal certain construction logistics and parking use of the CFS4/FTL parcel during the construction of CFS3 including certain access, laydown, employee parking, soils extraction and stockpiling until the completion of these two projects. The Oak St. parcel may serve as an overflow contractor laydown space as may be needed by both construction teams.

Sincerely,

Richard N. Holcomb Jr.

Sr. Manager of Facilities and Maintenance

Commonwealth Fusion Systems

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